

## Medium Term Financial Strategy: 2010/11 to 2014/15

Updated Jan 2010

Consultation Budget Report: Dec 09

	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Government Grants	(16,766)	(15,928)	(15,131)	(14,375)	(13,656)	(16,571)	(15,743)	(14,955)	(14,208)	(13,497)
Council Tax Income	(12,275)	(12,520)	(12,771)	(13,026)	(13,287)	(12,143)	(12,386)	(12,634)	(12,887)	(13,144)
Assumed movement in balances from 2009-10 budget	(79)					(79)				
Concessionary Fares Grant release	(824)	(495)	(961)			(824)	(495)	(961)		
Use of balances	(150)	(30)	58			(150)	(30)	58		
Use of LABGI (revised scheme)	(100)					(100)				
<b>Funds available</b>	<b>(30,194)</b>	<b>(28,973)</b>	<b>(28,805)</b>	<b>(27,401)</b>	<b>(26,943)</b>	<b>(29,867)</b>	<b>(28,654)</b>	<b>(28,492)</b>	<b>(27,095)</b>	<b>(26,641)</b>
<b>Directorate Base Budget requirement</b>	<b>27,335</b>	<b>26,983</b>	<b>27,455</b>	<b>28,292</b>	<b>29,324</b>	<b>27,312</b>	<b>26,960</b>	<b>27,608</b>	<b>28,445</b>	<b>29,477</b>
Investment Income	(407)	(531)	(1,008)	(1,008)	(1,008)	(407)	(531)	(1,008)	(1,008)	(1,008)
Net interest payable and capital financing	1,221	1,170	1,203	1,214	1,214	1,221	1,170	1,203	1,214	1,214
<b>Specific funding requirements:</b>										
Recession Related Pressures	400	150				400	150			
Pensions		723	723	723	1,243		723	723	723	1,243
NI 1.0%		352	360	370	380		176	180	185	190
Concessionary Fares	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Administration new spending proposals	352	15	15	0	0	352	15	15	0	0
Icelandic Provision	250					250				
Transformation Funding	450	450	450	450	450	450	450	450	450	450
Contribution from HRA to transformation fund	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)
Transformation savings		(500)	(600)	(750)	(1,000)		(500)	(600)	(750)	(1,000)
Reduced HRA corporate overhead recharge	100	150	200	250	300	100	150	200	250	300
2009-10 budgeted savings not implemented	548	300	280	240	240	418	170	150	110	110
Contingency pending final announcements	192	8	174							
Provision for pressures and high risk savings	382	332	182	200	200	400	350	200	200	200
Proposed Savings	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)	(1,779)
<b>Budget Requirement</b>	<b>30,194</b>	<b>28,973</b>	<b>28,805</b>	<b>29,352</b>	<b>30,714</b>	<b>29,867</b>	<b>28,654</b>	<b>28,492</b>	<b>29,190</b>	<b>30,547</b>
<b>Shortfall / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>1,951</b>	<b>3,771</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>2,095</b>	<b>3,906</b>

<b>Annual Savings Target</b>	<b>(0)</b>	<b>(0)</b>	<b>1,951</b>	<b>1,820</b>	<b>(0)</b>	<b>0</b>	<b>2,096</b>	<b>1,810</b>
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# Budget Savings Proposals

# Appendix 1b

		Savings Proposals 2010-11 onwards						Total Savings
	Efficiencies	£'000	Transformation / eprocurement / carbon	£'000	Review Charging	£'000	Cuts to Service	
Community Housing and Development	Homelessness	40	Reduce spending in Crime strategy	3			Reduction in Community Grants	30
			Canact	4				
	Strategy & Enabling (0.5fte	15						
	Childrens Holiday Activities	13						
	PCSO's	9						
	Reduced Contract Costs for Housing advice	2						
	Miscellaneous Expenses	15						
	Vacant Regeneration Project Co-ordinator post. £15,000 already taken in first round savings, take remainder of post .	21						
	Reduction by 1 Senior Street warden	10						
	Recruit team leader on slightly high grade. £15,000 needed to cover 9SHNR3.							
Withdraw match funding for 1xPCSO	16							
Reduce Supplies & Services Budget EK03 D3811	12							
<b>Total Efficiencies</b>	<b>153</b>	<b>Total Transformation</b>	<b>7</b>	<b>Total Charging</b>	<b>0</b>	<b>Total Cuts to Services</b>	<b>30</b>	<b>190</b>
City Development					Town Hall - Increase Commercial usage from 50-70%	30		
	Ramsay House Staffing( pre CRM)	10	Carbon Challenging - DC	15				
	Reduction in Consultants - Planning Policy	20	Building Control carbon	7.5	Increase income for civil engineering & landscape	5		
	Reduced accomodation costs in Art Development	20						
	Land charges budget Realignment	25						
<b>Total Efficiencies</b>	<b>75</b>	<b>Total Transformation</b>	<b>22.5</b>	<b>Total Charging</b>	<b>35</b>	<b>Total Cuts to Services</b>	<b>0</b>	<b>132.5</b>
ment	Staff reduction relating to capital pro	12	CRM adoption saving	16	Street Trading	15		
	Reduction in Energy Management Budget	5.0						
	Reduction in budget - transport efficiencies	3.0			Taxi licensing	20		

Savings Proposals 2010-11 onwards

Total Savings

	Efficiencies	£'000	Transformation / eprocurement / carbon	£'000	Review Charging	£'000	Cuts to Service	£'000	
Environmental Developpn	Reduction of 2.5 hrs/week from vacant Environmental Development Assistant post	2.0			Additional Income -New service to revisit scores of the doors rating (at business request)	1.5			
	Reduction in EHO post from 37 hrs/wk to 32 hrs/wk (Health Dev FS)	5.3			Additional Income - Food business voluntary consultation (planning etc)	2.5			
	EHT reduction from 37 hrs/wk to 18.5 hrs/wk (Health Dev Comm H&S)	17.8			Additional Income - New accreditation scheme (training fees)	2.5			
	Team Support Officer - reduction of 11 hrs/week (Misc L&D)	6.9			Additional Income - New leafletting controls in City Centre	1.5			
	<b>Total Efficiencies</b>	<b>52</b>	<b>Total Transformation</b>	<b>16</b>	<b>Total Charging</b>	<b>43</b>	<b>Total Cuts to Services</b>	<b>0</b>	<b>111</b>
Property & Facilities Management	Prop & FacM Cleaning	20							
	Property management and admi	20							
	Reduction in repairs and maintenance budgets	24							
	<b>Total Efficiencies</b>	<b>64</b>	<b>Total Transformation</b>	<b>0</b>	<b>Total Charging</b>	<b>0</b>	<b>Total Cuts to Services</b>	<b>0</b>	<b>64</b>
Parks	Annualised hours savings, productivity, BH tuesdays	30			Burial Services	27			
	Parks Management& Administration	40			Allotments	15			
	Removal of vacant Oxford in Bloom post, work with Community groups (as operated in Summer 09)	40							
	<b>Total Efficiencies</b>	<b>110</b>	<b>Total Transformation</b>	<b>0</b>	<b>Total Charging</b>	<b>42</b>	<b>Total Cuts to Services</b>	<b>0</b>	<b>152</b>
City Works	Overhead reductor	60							
	Waste management Savings - pre tender	230							
	Waste management Savings	150							
	Car Parks Patrollers Shopmobility under Car parks	20 20			Review of car parks tariffs (suburban, evening etc)	165			

Savings Proposals 2010-11 onwards								Total Savings
Efficiencies	£'000	Transformation / eprocurement / carbon	£'000	Review Charging	£'000	Cuts to Service	£'000	
	<u>480</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>165</u>	<b>Total Cuts to Services</b>	<u>0</u>	<b>645</b>
<b>Customer Services</b>								
Housing Benefit - homeworking	20							
Recruitment of apprentices	15			NDR -	3			
Reduction in supplies and services budgets	26							
	<u>61</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>3</u>	<b>Total Cuts to Services</b>	<u>0</u>	<b>64</b>
<b>Business Transformation</b>								
Post room and paper handling	5							
	<u>5</u>	<b>Total Transformation</b>	<u></u>	<b>Total Charging</b>	<u></u>	<b>Total Cuts to Services</b>	<u></u>	<b>5</b>
<b>Shared Services and procurement</b>								
		ICT - unused modules	10					
		Corporate Advertising	20					
		G&S retender and prompt payment discount	30					
		Print unit / local printing	30					
		Additional procurement saving	70					
	<u>0</u>	<b>Total Transformation</b>	<u>160</u>	<b>Total Charging</b>	<u>0</u>	<b>Total Cuts to Services</b>	<u>0</u>	<b>160</b>
<b>Finance</b>								
Dial a ride - saving on budge	34							
	<u>34</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>0</u>	<b>Total Cuts to Services</b>	<u>0</u>	<b>34</b>
<b>Law &amp; Governance</b>								
Supplies and Services budget reductions	10							
Employee budget reductions	10							
details tbc	20							
	<u>40</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>0</u>	<b>Total Cuts to Services</b>	<u>0</u>	<b>40</b>
<b>Operative</b>								
FOI Budget reduction	5							

Savings Proposals 2010-11 onwards								Total Savings
Efficiencies	£'000	Transformation / eprocurement / carbon	£'000	Review Charging	£'000	Cuts to Service	£'000	
Execu Supp	<u>5</u>		<u>0</u>		<u>0</u>		<u>0</u>	5
Policy, Culture & Communicati on	40			Town Hall Charges	25			
				Increased income from Carfax Tower contract	6			
	<u>40</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>31</u>	<b>Total Cuts to Services</b>	<u>0</u>	71
People & Equalities								
		Post reduction as a result of restructure	25					
		Organisational Developmen	20					
		Staff efficiencies	40					
		Reduction in supplies and services budgets	20					
	<u>105</u>	<b>Total Transformation</b>	<u>0</u>	<b>Total Charging</b>	<u>0</u>	<b>Total Cuts to Services</b>	<u>0</u>	105
<b>Total Savings Proposals</b>	<b>1,219</b>	<b>Total Transformation</b>	<b>206</b>	<b>Total Charging</b>	<b>319</b>	<b>Total Cuts to Services</b>	<b>30</b>	<b>1,779</b>

**Revenue Expenditure bids**

	2010-11 £'000	2011-12 £'000	2012-13 £'000	Total £'000
Jericho conservation area	70			70
Wood Farm community building project - OCC contribution	125			125
Enforcement & inspection resource - private rented housing	40			40
Additional summer playscheme for Littlemore	15	15	15	45
Rose Hill/Iffley play-site development (50% revenue)	37			37
Small grants pot - local sports	25			25
Supplement Housing Options discretionary fund	20			20
Future jobs fund - leisure	20			20
<b>Total</b>	<b>352</b>	<b>15</b>	<b>15</b>	<b>382</b>

**Capital bids**

Contribution to Skate Park	50			
Contribution to Barton Pavilion	50			
Rose Hill/Iffley play-site development (50% capital)	38			
<b>Total</b>	<b>138</b>			

**Summary of movements funded from one off Concessionary Fares additional grant**

Council Tax increase reduced from 4/3/2% to 2% per annum	242	370	377	989
Remove proposal to charge for green waste	70	70	70	210
Museum of Oxford - Option 2	120			120
Reduce public toilets closure programme	40	40	40	120
Revenue bids	352	15	15	382
balancing the budget			459	459
<b>Total</b>	<b>824</b>	<b>495</b>	<b>961</b>	<b>2280</b>